

E-Content BCH-601 : Business Policy

Lecture 1

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Syllabus

Unit	Content	Hrs./Weightage
Unit 1:	Strategic Management, Concept of strategy, Dimension of strategic decision, Levels of strategy, Strategy from modes, Overview of process of strategic planning & management.	
Unit 2:	"Mission" vision, objective setting, Business definitions, summary statement of strategy, Deducing strategy fraction & endeavors.	10/25%
Unit 3:	Formulation of strategy, Components of environment & Environmental analysis, analysis of internal capabilities using different approaches, Strengths, Weakness, Opportunities, Threats (SWOT Analysis).	
Unit 4:	Strategic alternatives for growth, stable combinations & inter-national strategies. Choice of Strategies, Generic Business Strategies, Portfolio Analysis, Overview of Implementation Aspects.	

Strategic Management/ Business Policy

DEFINITIONS OF STRATEGY

What Is Strategic Management About?

 Understanding how firms <u>create</u>, <u>capture</u>, and <u>sustain</u> competitive advantage.

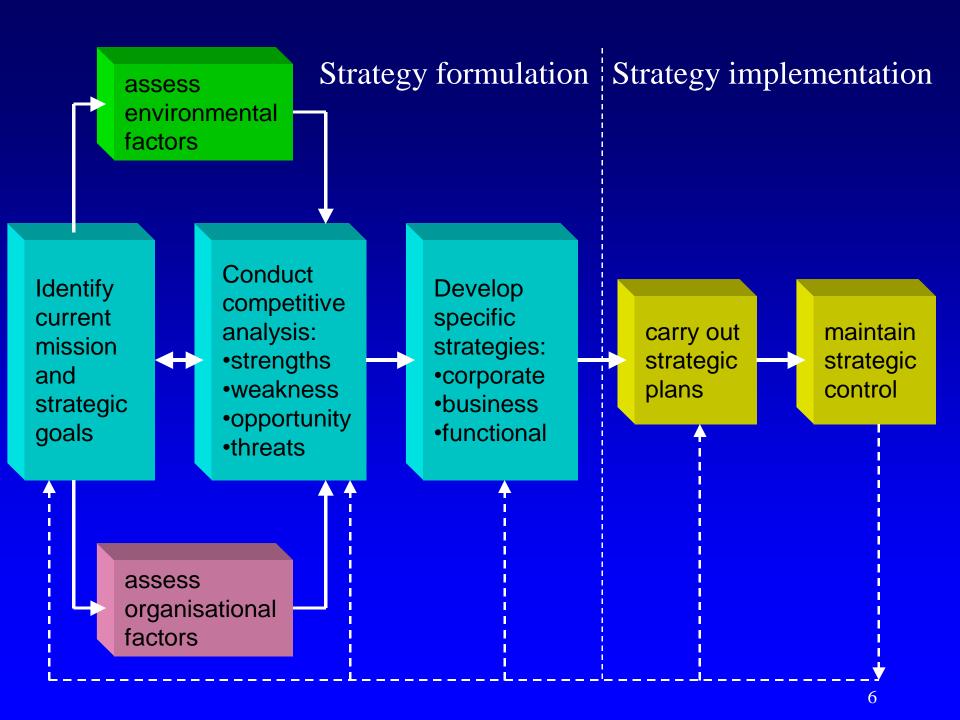
 Analyzing strategic business situations and formulating strategic plans.

 Implementing strategy and organizing the firm for strategic success.









What Is Strategic Management About?

• Sustainable competitive advantage occurs when a firm implements a value-creating strategy of which other companies are unable to duplicate the benefits or find it too costly to imitate.



- An important basis for sustainable competitive advantage is the development of resources and capabilities.
- <u>Core competencies</u> are resources and capabilities (often related to functional-level skills) that serve as a source of competitive advantage for a firm over its rivals.

