



# **FACULTY OF JURIDICAL SCIENCES**

**COURSE: B.A.LL.B**

**Semester**

**SUBJECT: POLITICAL**

**SCIENCE - II**

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**NAME OF FACULTY: DR.INDERJEET KAUR**

# Lecture- 19



## LECTURE 19 SOUTH-SOUTH DIALOGUE

South-South dialogue with donors Share good practices MfDR framework Asia-Pacific Community of Practice on MfDR APCOP-MfDR APCoP estd in 2006 Established to set to share good practices, SS dialogue, dialogue with donors Having reflected on what is happening general consensus on the need to have a focus for the dialogue. We synthesized the main issues that came out that resulted in a framework for what is MfDR This is split into clearly looking at Management and then what makes that results based 2 Focussed Group Discussion, Philippines, March 1 2011 High Quality Results Achieved and Sustained Development Effectiveness Effective Public sector Other Effective Actors private sector civil society foundations other Donor (Aid) Effectiveness Results-based Aid Management Results-based Public Sector Management APCOP-MfDR For DE you need Effective Donors - Results based Aid Management Other players Of course the key player in the partner countries is the Public Sector irrespective of the amount of aid the country is getting. Even in developed countries the public sector has a role more so in partner countries. Issues of Achievement of Results Accountability etc stem from having results orientated management. 3 Evidence and Knowledge Sharing for Results Based PSM APCOP-MfDR These are not success stories but are reemphasising the importance of public sector management systems more important the results orientation of PSM systems. 4 Public Sector Management Results-Based Approaches Capacity Development Needs Assessment Topics APCOP-MfDR I will go through steps that build up what we mean by MfDR in DMCs - In order to explain what is meant by MfDR-Management for Development Results will go through Management and PSM, and what we mean by What the key features of results based approaches are. Once we have a common understanding of MfDR how we go about identifying what needs to be done. In particular Given limited resources how we go about focus and selectivity Once we understand where we want to support MfDR what does that mean for capacity development talk about applying the principle based approach and the use of country systems How we go about sustainable approaches through demand driven initiatives where I will talk a little about CoPs 5 Public Sector Management Results-Based Approaches Needs Assessment Capacity Development Topics APCOP-MfDR Role of PSM in delivering results What the key features of results based approaches are What is the implication for capacity development Given limited resources how we go about focus and selectivity How we go about sustainable approaches 6 Plan Allocate Resources Implement Monitor Evaluate National Budget Implementation National Monitoring National Evaluation MANAGEMENT National Development Plan Sub-National Budget Sub-National Development Plan Sub-National Program Implementation Sub-National Performance Monitoring Sub-National Performance Evaluation Sector Development Plan Sector Budget Sector Implementation Sector Performance Monitoring Sector Performance Evaluation Public Sector Management Institutional Development Plan Institutional Budget Institutional Implementation Institutional Performance Monitoring Institutional Performance Evaluation APCOP-MfDR In order to deliver on results Start with a Holistic perspective of management- one can disaggregate it into different components. In reality these functions are being carried out simultaneously at various levels of Government These are functions which in some cases have become distinct processes eg procurement (implementation) , , and in some these processes have become institutionalized. Planning, budgeting and auditing 7 Public Sector Management Results-Based Approaches Capacity Development Needs Assessment Topics APCOP-MfDR This is important so that we clearly think about how we go about improving PSM. To identify perhaps certain principles or common approaches that can be taken with out going into defining at a micro level as to what is good PSM. 8 Plan PLAN FOR RESULTS Results /activities defined Indicators, targets Making PSM Results-Based Budget Implement Monitor Evaluate BUDGET FOR RESULTS Budget aligned to inputs that lead to outputs. IMPLEMENT FOR RESULTS People Policies Processes MONITOR RESULTS Monitor outputs/outcomes How & who Data, reporting EVALUATE RESULTS How & who Dissemination, feedback Results APCOP-MfDR Budget must be aligned to the plan. Budgets are normally allocated to inputs but those inputs must be associated with some objectives usually outputs. People, policies and processes must be output orientated and so on Focus on the same results: important as an individual function may be results orientated but if you do not focus it on the same results you may not deliver on the intended national outcomes. Interdependency strengthens this focus. Should not underestimate this aspect. We do CPS during the delivery we have issues of whether the govts national plans have been budgeted (includes our funding) issues of counterpart funding for and if so then have activities been carried out. (how many projects have late implementation start because EA has not been set up), do we have baseline data? 9 Making PSM Results-Based: Vertical and Horizontal Integration APCOP-MfDR 10 Horizontal and Vertical Integration Focus on Common Results Inter-dependent PSM components Informed Decisions Continuous Learning Key Features Plan Budget Implement Monitor Evaluate Plan Budget Implement Monitor Evaluate Management Core Results Attributes Results APCOP-MfDR Emphasise the continuous cycle Development is about strengthening this cycle Entry Point once you have a cycle working that the entry point does not matter. You could for eg look at statistical systems- but if statistical systems are not based on indicators from planning- and resources have not been allocated or the procurement processes do not allow for implementation or the auditing process does not pick up on corruption or more importantly inefficiencies Transparency does not make it happen, nor does accountability. These are all products of having sound systems. Role of the enabling environment. 11 Plan Outcome: Improved Literacy Outputs: Improved Access, Improved quality, etc. Activities: Build/Rehabilitate Schools, Train Teachers Budget Inputs: Materials Consultants Travel Education Sector Monitor Activities Outputs Evaluate Outcome Has literacy improved? Has employment increased? Implement Build Schools Train Teachers National Goal Increased Employment/ Improved Literacy APCOP-MfDR 12 Results orientation and the MDGs Linkages between Indicators also has to be seen in the country context Can have standardized Indicators but the linkages may vary Handout? Try keep same kind of colors. Has literacy improved? Has employment increased? Was the increase in employment caused by improved literacy? High Quality Results Achieved and Sustained Development Effectiveness Effective Public sector Public Sector Management Donor Aid Effectiveness Results-based Aid Management PBME IPBIME Results-Based Public Sector Management APCOP-MfDR For DE you need Effective Donors - Results based Aid Management Other players Part of Donors making themselves more results orientated is to ensure that the activities that are undertaken at a country level deliver on its intended objectives.. So if the capacity development supports a robust RB PS then the PS will deliver the results that will support aid effectiveness.

The two are very closely related.13Horizontal and Vertical IntegrationFocus on Common ResultsInter-dependent PSM componentsCore Results AttributesPhilippinesPlanBudgetImplementMonitorEvaluateNational  
PlanPlanBudgetImplementMonitorEvaluateStrongModerateEmergingAPCOP-MfDRPublic sector management can be  
looked at in different dimensions.National/Subnational/sector level/14Focussed Group Discussion, Philippines, March 1  
2011Horizontal and Vertical IntegrationFocus on Common ResultsInter-dependent PSM componentsCore Results  
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MfDRPublic sector management can be looked at in different dimensions.National/Subnational/sector level/15Focussed

