RAMA UNIVERSITY

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FACULTY OF JURIDICAL SCIENCES

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NAME OF FACULTY: DR.INDERJEET KAUR

Lecture-20

South -South dialogue with donors Share good practicesMfDR frameworkAsia-Pacific Community of Practice on MfDR APCOP-MfDRAPCoP estd in 2006 Established to set to share good practices, SS dialogue, dialogue with donors Having reflected on what is happening general consensus on the need to have a focus for the dialogue . We synthesized the main issues that came out that resulted in a framework for what is MfDR This is split into clearly looking at Management and then what makes that results based 2Focussed Group Discussion, Philippines, March 1 2011High Quality Results Achieved and SustainedDevelopment EffectivenessEffective Public sectorOther Effective Actors private sector civil society foundations otherDonor(Aid) Effectiveness Results-based Aid ManagementResults-based Public Sector ManagementAPCOP-MfDRFor DE you need Effective Donors - Results based Aid ManagementOther players Of course the key player in the partber countries is the Public Sector irrespective of the amount of aid the country is getting. Even in developed countries the public sector has a role more so in partner countries. Issues of Achieve ment of Resutls Accountability etc stem from having results orientatied management.3 Evidence and Knowledge Sharing for Results Based PSM APCOP-MfDRThese are not success stories but are reemphasising the importance of public secto rmananagement systems more important the results orientation of PSM systems.4 Public Sector Management Results-Based Approaches Capacity Development Needs Assessment TopicsAPCOP-MfDRI will go through steps that build up what we mean by MfDR in DMCs - In order to explain what is meant by MfDR-Management for Development Results will go through Management and PSM, and what me mean by What the key features of results based approaches are. Once we have a common understanding of MfDR how we Go about identifying what needs to be done. In particular Given limited resources how we go about focus and selectivity Once we understand where we want to support MfDR what does that mean for capacity development talk about applying the principle based approach and the use of country systemsHow we go about sustainable approaches through demand driven initiatives where I will talk a little about CoPs5 Public Sector Management Results-Based Approaches Needs Assessment Capacity Development TopicsAPCOP-MfDRRole of PSM in delivering resultsWhat the key features of results based approaches areWhat is the implication for capacity developmentGiven limited resources how we go about focus and selectivityHow we go about sustainable approaches6PlanAllocate ResourcesImplementMonitorEvaluateNational BudgetImplementationNational MonitoringNational EvaluationMANAGEMENT National Development PlanSub- National BudgetSub-NationalDevelopment PlanSub-National Program ImplementationSub-NationalPerformance MonitoringSub-NationalPerformance EvaluationSectorDevelopment PlanSector BudgetSectorImplementationSectorPerformance MonitoringSectorPerformance EvaluationPublic Sector ManagementInstitutionalDevelopment PlanInstitutional BudgetInstitutionalImplementationInstitutionalPerformance MonitoringInstitutionalPerformance EvaluationAPCOP-MfDRIn order to deliver on results Start with a Holistic perspective of management- one can disaggregate it into different components. In reality these functions are being carried out simultaneously at various levels of Government These are funcitons which in some cases have become distincti processes eg procurement (implementation) , , and in some these processes have become institutionalized. Planning, budgeting and auditing 7 Public Sector Management Results-Based Approaches Capacity Development Needs AssessmentTopicsAPCOP-MfDRThis is important so that we clearly think about how we go about improving PSM .To identify perhaps certain principles or common apporaches that can be taken with out going into defining at a mico level as to what is good PSM.8PlanPLAN FOR RESULTSResults /activities definedIndicators, targetsMaking PSM Results-BasedBudgetImplementMonitorEvaluateBUDGET FOR RESULTSBudget aligned to inputs that lead to outputs.IMPLEMENT FOR RESULTSPeoplePoliciesProcessesMONITOR RESULTSMonitor outputs/outcomesHow & whoData, reporting EVALUATE RESULTSHow & whoDissemination, feedbackResultsAPCOP-MfDR/Budget must be aligned to the plan. Budgets are normally allocated to inputs but those inputs must be associated with some objectives usually outputs. People, policites and processes must be output orientated and so on Focus on the same results: important as an individual function may be results orientated but if you do not focus it on the same results you may not deliver on the intended national outcomes. Intederdependency strengthens this focus . Should not underestimate this aspect. We do CPS during the delivery we have issues of whether the govts national plans have been budgeted (includes our funding) issues of counterpart fundig for and if so then have activities been carried out. (how many projects have late implementation start because EA has not been set up), do we have baseline data?9 Making PSM Results-Based: Vertical and Horizontal IntegrationAPCOP-MfDR10Horizontal and Vertical IntegrationFocus on Common ResultsInter-dependent PSM componentsInformed DecisionsContinuous LearningKey FeaturesPlanBudgetImplementMonitorEvaluatePlanBudgetImplementMonitorEvaluatePlanBudgetImplementMonitorEvaluateManagementCore Results AttributesResultsAPCOP-MfDREmphasise the continuous cycleDevelopment is about strengthening this cyccle Entry Point once you have a cyle working that the entry point does not matter. You could for eg look at statitical systems- but if statistical systems are not based on indicators from planning- and resources have not been allocated or the procurement processes do not allow for implementation or the auditng process does not pick up on corruption or more importantly inefficiencies Transparency does not make it happen, nor does accountability. These are all products of having sound systems. Role of the enabling environment.11PlanOutcome: Improved LiteracyOutputs: Improved Access, Improved quality, etc.Activities: Build/Rehabilitate Schools, Train TeachersBudget Inputs:MaterialsConsultantsTravel Education SectorMonitor ActivitiesOuputsEvaluate OutcomeHas literacy improved?Has employment increased?ImplementBuild SchoolsTrain TeachersNational GoalIncreased Employment/ Improved LiteracyAPCOP-MfDR12Results orientation and the MDGsLinkages between Indicators also has to be seen in the country context Can have standardized Indicators but the linkages may varyHandout? Try keep same kind of colors. Has literacy improved? Has employment increased? Was the increase in employment caused by improved literacy?High Quality Results Achieved and SustainedDevelopment EffectivenessEffective Public sector Public Sector ManagementDonor Aid EffectivenessResults-based Aid ManagementPBMEIPBIMEResults-Based Public Sector ManagementAPCOP-MfDRFor DE you need Effective Donors - Results based Aid ManagementOther players Part of Donors making themselves more results orientated is to ensure that the activities that are undertaken at a country level deliver on its intended objectives.. So if the capacity development supports a robust RB PS then the PS will deliver the results that will support aid effectiveness.

The two are very closely related.13Horizontal and Vertical IntegrationFocus on Common ResultsInter-dependent PSM componentsCore Results AttributesPhilippinesPlanBudgetImplementMonitorEvaluateNational PlanPlanBudgetImplementMonitorEvaluateStrongModerateEmergingAPCOP-MfDRPublic sector management can be looked at in different dimensions.National/Subnational/sector level/14Focussed Group Discussion, Philippines, March 1 2011Horizontal and Vertical IntegrationFocus on Common ResultsInter-dependent PSM componentsCore Results AttributesKoreaPlanBudgetImplementMonitorEvaluateResultsPlanningDirectionsMTEFStrongModerateEmergingAPCOP-MfDRPublic sector management can be looked at in different dimensions.National/Subnational/sector level/15Focussed